

Appendix 1C

Community Profile

Engagement: Chapter Drafts,
Commission And City Council
Comments And Response

21 pages



2040 COMPREHENSIVE PLAN

Land Use

Chapter Draft released January 22, 2018 - Comments from Council Members and Commissioners

Comment	Response
In the section on population increases (page 8), include opportunities to provide additional park and recreation/open spaces	Done
Mixed Use Sites: add road names to County Road numbers on maps for easier reference	Done
Goal 6: add objective encouraging more efficient traffic management and vehicle uses	Addressed in Transportation Chapter
Add pie chart of Future Land Uses by Category for better comparison to Existing Land Uses	Done
Better explain reasoning behind included tables showing Land Use changes by Ten-Year Planning Period	Done
Adjust Ten-Year Planning Period tables to clarify between acres and % of site	Done
Should there be more consideration of self-driving vehicles?	Included in Transportation Chapter
Key point #3: change “allowed” to “encouraged”	Done
Existing Conditions - Commercial: state that we want to encourage additional pedestrian and non-motorized access to downtown?	Done
I-394 Planning District: include better pedestrian access to St. Louis Park	Ped connections covered in Transportation Chapter
Golden Valley Road Light Rail Station Area Planning District: redesignate Neurology Clinic for high density development?	No designation at this time, but the possibility of future change is raised in the text
Mixed Use Sites: include GV Shopping Center as a mixed use property	At this time no change, but could be modified in the future depending on the recommendations of the Downtown Study
Mixed Use Site I: more details about what is desired	References added to the Douglas Drive Corridor Study and the vision for this area
Goal 1, Objective 2.1: change “support” to “improve”	Done
Goal 4, Objective 1.4: change “continue to monitor” to “prepare for”	Done

Goal 5: write code that requires preparation for future energy infrastructure?	Addressed in Resilience and Sustainability Chapter
Introduction: adjust language to be clear vision includes residents who are not property owners	Done
Greater encouragement of vertical mixed use, instead of settling for horizontal mixed use	Done
Mixed Use Site H & I: add residential with retail below?	The City Council has targeted these areas for jobs rather than residential uses
Mixed Use Site M: why only 25% residential?	Good access to Hwy 100 would support jobs; medium density residential would provide a buffer to single family homes to the north and Bassett Creek to the west.
Goal 3, Objective 4: LEED should not be the standard	Language doesn't require LEED, but suggests it is representative of sustainable criteria
Goal 5, Objective 3: include green infrastructure in all public and private projects	Our ability to require green infrastructure is limited by the minimum standards of the state building code - we can only <u>encourage</u> the use of green infrastructure in private projects (public projects are covered in the Resilience and Sustainability chapter)
Implementation Goal 3: add landscaping to green building guide (reduce runoff, urban heat, improve air quality, increase building efficiency)	Will be included in guide
Introduction: suggests vision is only for property owners - include renters and others?	Done
Revise language to reflect need to provide "safe and secure" senior housing in light of recent state audit	Oversight of senior services falls outside of the City's purview; limited to building and fire code
Add clearer explanation of what Redevelopment Areas are and how they differ from the Planning Districts	Done
For multiple Goals and Objectives, modify verbs to be "require" so that they carry more weight	Done where appropriate
Goal 6: change "support opportunities" to "implement"	In many cases the City cannot implement these changes unilaterally (such as those involving Metro Transit or modifying MnDOT right-of-way), so actively supporting such efforts through local actions may be the extent of our ability to affect change



2040 COMPREHENSIVE PLAN

Housing

Draft released January 8, 2018 - Comments Received from Council Members and Commissioners

Comment	Response
Are the goals and objectives too aggressive? Can the City accomplish them all?	It will be a challenge, but there is pressure to take immediate action, particularly on affordable housing. The plan calls for a lot of action in the first 5 years when compared to other chapters of the plan because very little action is taken at this current time when compared to other chapters of the plan and divisions of City government.
Is the City really interested in researching Accessory Dwelling Units or has this already been discussed and rejected?	Language in the implementation plan about accessory dwelling units will be clarified. It has been discussed in concept, but not in detail. It has not been rejected.
The map of housing units by year constructed is hard to read because the colors are not different enough.	The colors were changed to make the made more readable.
Can land value be controlled somehow in order to provide affordable housing?	Land trusts, land banks, and land write-downs are listed in the summary of implementation tools.
A difference in housing cost by school district would be interesting to see	There appears to be a correlation between higher housing costs/values in Hopkins School District in comparison to Robbinsdale School District, but without the ability to provide causation, this correlation is not listed in the plan in order to prevent a misrepresentation of the data.
Could add more information about screening criteria that excludes low-income renters.	Staff will do more research on this topic to inform specific discussions with Council on housing policy. The Comprehensive Plan is meant to provide a high-level, brief overview of goals and objectives. This topic is featured in this way in the policy plan.
The distribution and integration of affordable housing throughout the community is important.	Language was added to the plan.
Allow unattached and over-garage units with sufficient set-backs and height limits	Accessory dwelling units are included in the policy plan.
One-level living for seniors is important.	Language added to the plan about the desire for this within the community, but the difficulty with providing it due to high land costs. A focus on preservation of existing one-level living is included in the plan.
Need more info about land trust model	Done.

Note that affordable units provided in a market-rate building should be part-and-parcel of the overall development without stigmatizing separation	Done.
Objective 1.3 should have stronger language about limiting exclusionary rental practices.	The City needs to consider whether it wants to take on a role of enforcement in this area. The City Attorney advises waiting until a relevant lawsuit is decided in Minneapolis before proceeding with specific ordinances. It is still an important component of the housing plan even if the language is not strong at this point in time.
Additional moderate and medium density housing should be located throughout the city with nod to access	Done.
Isn't there an argument to be made that the housing stock is aged and needs frequent remodeling or upgrading?	While the housing stock is aging, most property owners have been proactive about maintenance and rehabilitation. There is not a significant or overwhelming problem with aging structures at this time. City enforcement programs and proactive property owner action solves this problem at this time.
Provide more detail on the number of inspections done through the RPMC each year, the plan for addressing issues, and whether it addresses only the exterior.	This is a lot of detail for a Comprehensive Plan, but the City can follow up with more information about this program as part of its annual work plan if the Council is interested in having staff compile the information for public distribution. The interior of a home is only inspected by the City for rental licensing to check for life safety issues.
Is there any data that supports quality of city services as another reason for high rents and values?	The City is not aware of specific research on this topic, but the opinion of residents about city services is collected with the annual city survey. It is not clear whether this affects rent prices.
The language about rental housing affordability could be more active.	Done.
Suggest the City pursue/recommend/define a strategy that improves quality of unit while retaining affordability.	This strategy is further defined in summary of implementation tools.
The language about cost burden is too passive and could be more active.	Done.
The goals about lowering utility costs and increasing energy efficiency could be more aggressive since it can involve all city residents and reflects the community nature of preserving natural resources.	The Plan goals were not changed, but this comment will be taken into consideration as programs are considered for funding by a potential HRA levy.
Suggest the strategy for meeting housing demand is to focus on balance because GV is nearly fully developed.	It was added that the City will focus on supporting projects that meet the greatest needs in the community.
Any City programs should focus on encouraging renovations while preventing displacement of residents due to rent increases.	These goals are noted throughout the policy and implementation plans.
The next housing study should include an updated assessment of the STAR program and property maintenance program.	Noted.

<p>If the City does not provide programs for housing directly, a resource directory should be made available by the City.</p>	<p>Noted for implementation of this plan.</p>
<p>We should build housing that can be purposed for seniors and younger</p>	<p>Senior housing has a prominent role in the policy and implementation plan.</p>
<p>Support strategies for making transit-oriented development affordable to mid-to-low income households.</p>	<p>This is supported through Goal 3 of the Policy Plan includes Objective 3.4: Research the potential for reducing fees or parking requirements for projects that meet the City's housing affordability goals to offset development costs .</p>
<p>Clarify in the policy plan that high-quality exterior materials would be required for new housing, not existing housing</p>	<p>Done.</p>
<p>Explain what culturally-sensitive housing means</p>	<p>Done.</p>
<p>Serving people at 30% AMI or lower should be of highest priority because resources for this income level are so limited</p>	<p>A summary of implementation tools was added to the end of the chapter, which states which tools are best used to fund housing at this income level.</p>
<p>In the section on publicly subsidized housing, the draft notes that long term affordability contracts are stable and not to be considered at risk of converting to market rate. The city is fortunate if that is indeed the case; we would only note that some cities have realized that restrictions have been expiring on properties that received city assistance only (not LIHTC Projects, for example).</p>	<p>The City is not aware of any affordable housing projects that received only City assistance. This is likely because the HRA has not ever levied a tax for this type of activity.</p>
<p>The draft also notes that it is illegal for landlords to discriminate against Housing Choice voucher holders. The issue is more complicated than that (see Minneapolis Section 8 ordinance and resulting lawsuit) and this is an area the City should target for further action if the Minneapolis ordinance is ultimately upheld in court.</p>	<p>Staff has researched this, but has chosen to stick to simple language in the Comprehensive Plan. Further analysis and detail is provided through updates to the City Council on housing policy.</p>
<p>The draft characterizes the city's supply of affordable housing as "healthy." We would consider a supply of affordable housing to be "healthy' where it was sufficient to house all those in need, a condition that exists nowhere in the region. We know the city recognizes the need for more affordable housing and they would not want readers of this document to misinterpret the sentence and conclude the city need do no more.</p>	<p>The remainder of the plan calls for additional affordable housing and preservation of existing affordable housing in order to show readers that there is need in this area. More detailed regional data of affordable housing by the Metropolitan Council would be helpful for the next update to the Comprehensive Plan.</p>
<p>We are glad to see the City's interest in limiting exclusionary rental practices. We and our partners have been investigating these practices and it is an area that is ripe for closer examination and reform; too often screening standards are barring qualified tenants due to unfair, inaccurate or even discriminatory standards. Cities may not always realize they can be implicated in exclusionary practices, but if the training curriculum for</p>	<p>Noted. No changes were made to the Comprehensive Plan based on this comment.</p>

landlords that are part of a city's crime free ordinance goes too far with screening, the city could be complicit.	
Establishing a policy on eligibility for City financial assistance is important. We note that the plan recommends prioritizing both senior projects and affordable projects. We recommend the City's limited financial resources be focused on affordable housing, whether senior or general occupancy, as opposed to market rate senior housing.	This comment will be taken into consideration as the Comprehensive Plan is implemented.
We also support the City's commitment to an annual affordable housing work plan; this can be an effective means of ensuring that timetables are established and action taken on ideas that could otherwise languish.	Noted.
Would prefer that excess public land is used for green space preservation instead of affordable housing	Language was added that affordable housing will be considered when open space is not feasible.
Culturally sensitive housing section is too vague.	Language was added to this section to clarify its meaning and relevancy.
It does not seem realistic that the City can take fair housing violation complaints.	The City can only commit to providing proper referral information due to current staffing levels, budget, and overall organizational structure.



2040 COMPREHENSIVE PLAN

Transportation

Draft released February 2, 2018 - Comments Received from Council Members and Commissioners

Comment	Response
Safety analysis map had a lot of great information on it but was a little hard to read	Additional explanation of the data on the map was included in the narrative and the readers will be able to zoom into the map when reading the digital copy
Move section on telecommunication in the transportation chapter to another chapter or explain why it is included	Telecommunications section because the equipment is often located in transportation rights-of-way
Add that the long-term goal with drones is to avoid nuisances associated with this technology	Done
Add emphasis on supporting transit outside of Golden Valley	Done
Glad to see the Bus Circulator System in this report	Noted
Include winter maintenance of sidewalks in plan	Addressed in Policy and Implementation Plans
Glad to see 55 Bus Rapid Transit listed	Noted
Be more clear that most local streets will not be reconstructed in the near future because they were completed with PMP, which limits the cost effectiveness for bike and ped investments	Done
Agree with plan for burying utilities, decreasing pavement, and increasing green infrastructure along roadways	Noted
Can't emphasize the importance of improving connections across 55 enough	This is address in the Bicycle and Pedestrian Plan.
Spacing of access to 55 and timing of N/S lights are an issue	This was discussed among staff, but was not added to the Comprehensive Plan at this time.
Green infrastructure is important in the right of way	Addressed in Policy Plan
Telecommunications section needs a little more plain English	Done
Educating residents about density and transit should be #1 priority in the action steps	Addressed in Policy and Implementation Plans

Objectives about green infrastructure and impervious surface say 'to the extent feasible' and that sounds pretty weak	Noted, but there are specific trade-offs that must be made during the decision-making process for green infrastructure and impervious surface
Popular destinations should be accessible on a direct/convenient route even if it means cutting through private property. Detours are a bigger deterrent to walking and biking than driving. Making the journey enjoyable requires trees, and other green stuff or space between walkers and traffic.	Utilizing private property is not feasible for the City. Additional trees in right of way is highlighted in the plan, but there must also be space for utilities in the right of way as well.
If we want to keep short auto trips off 100, we need some north/south options besides Douglas to Turner's to Xenia and Winnetka to Laurel and LA. Boone is the only through street west of 100. Speed up crossing at Douglas and upgrade Turner's? Same at Winnetka?	Hwy 100 has plenty of capacity for more short trips. This roadway can handle significantly more traffic than Douglas and Winnetka.
Examples of where walks & trails might be constructed?	These are shown on the Bicycle and Pedestrian Network Map.
Need increased transit in, but especially THROUGH Golden Valley and Plymouth to 494 and beyond, where there is no density!	All current and planned transit routes will include both Golden Valley and its adjacent cities since they are planned on a regional scale.
ENSURE beautification... and bury utilities w/o preventing planting of trees along roads and walks/trails.	Staff was not prepared to bring the priority level of this action to the point of ensuring that it happens. It may not be feasible given other priorities and costs.
Need to reduce intersection delays all along 55 to reconnect city.	In order to keep traffic flowing on 55 and prevent congestion, traffic waiting to cross 55 must wait.
Review projects for green opps too passive. Should always incorporate green infrastructure.	This is not feasible at this time, but it is a good goal to work toward.
Why are better traffic control and signaling at intersections expensive to implement?	The equipment is very expensive.
Where do we need HOV bypasses? Ramps to 394 west?	This information is in the appendix.
Advocate w/who for enhancements to transit stops? Can we fund with local businesses?	Metro Transit is the appropriate partner for this activity.
Needed material about density yesterday, not 5-10 years. Savings in public meetings alone will pay for.	Developing educational material is an important component of City operations, but there are other activities that have a higher priority.
If the city's infrastructure is really as critical as reported to the PC last year, fiscal disparity needs to be readdressed at the state level in order to repurpose those funds to support the weekday population increase which doubles the size of GV every day.	This was discussed among staff but not included in the Comp Plan.

<p>The plan doesn't lay out a convincing argument that driverless cars will reduce congestion or increase safety. Recommend removing it or changing it to say that the jury is still out.</p>	<p>Additional research will be conducted as this technology evolves.</p>
<p>I'm confused about "public art" and its definition. Seems like it is searching for a home in the plan and found a place in the transportation section.</p>	<p>Public art is often planned in the transportation right of way if it is on city property, so it is included in this chapter.</p>
<p>I was also very glad to see the acknowledgment that autonomous vehicles and other technology advances could be a real game changer in the coming years.</p>	<p>Noted</p>
<p>I think you need to include in the Plan something to the effect that the city will work to minimize the traffic disruption during the construction phase, and work to expedite the work.</p>	<p>This is a good point, but it is a detail that is not appropriate for the Comprehensive Plan at this time. The City will ensure that the construction phase is managed well.</p>
<p>I noted there is no mention of Brookview Parkway. When we were working on the community center planning there was a lot of discussion about traffic issues because of the proximity of the parking, the pedestrians etc. Maybe this has not come to fruition, although it may be too soon to tell. It may be worth a mention in the plan.</p>	<p>All streets will be monitored for issues. This roadway does not experience a high level of crashes, so it was not made a priority in the Comp Plan.</p>
<p>The Park portion of the plan, and I believe the Pedestrian/Bicycle plan, make reference to sidewalk and bike trail planning taking into consideration easy access to our parks. Maybe also mention it in the Ped/Bike plan paragraph.</p>	<p>Done</p>
<p>Anticipate autonomous vehicles and need to begin planning/budget considerations. - cost needs to be a shared effort among city, county and regional governments which allow for these vehicles. - pg 15</p>	<p>Done</p>
<p>Acknowledgement of reconstruction of GV Road, Glenwood east of Hwy 100 with County as Complete Streets with County participation.</p>	<p>It is in the appendix of the chapter.</p>
<p>Country Club Dr. extension - What does this mean?</p>	<p>This was further clarified.</p>
<p>Can there be a general statement somewhere in the beginning of the document that acknowledges the need where/when necessary for community and/or neighborhood level communication and input</p>	<p>Done</p>
<p>Add in desire for bike sharing companies to locate facilities in GV.</p>	<p>Done</p>

I am struck by the lack of any apparent effect on traffic of the GV LRT Station.	This was discussed among staff, but no changes were made to the Plan.
The safety analysis made is too busy for the eye and needs work.	Done
Use more plain language in the telecommunication section.	Done
Drones should be addressed in the future and should be included in the Implementation Plan	The City has not researched this topic enough to have developed any long-term high-level policies or implementation steps for the Comp Plan, but it may be included in a separate report at a later date or in a future Comp Plan.



2040 COMPREHENSIVE PLAN

Water Resources

Draft released February 16, 2018 - Comments Received from Council Members and Commissioners

Comment	Response
Revise and simplify the language in the chapter, including placing a greater emphasis on the aspirations and barriers around each section and including key points	Done.
More detail on the IRP would be helpful or at least having a stronger explanation of the program and the need for it.	Done.
Clarify the definition of impaired waters	Call out boxes with definitions of key technical terms such as impaired waters are included.
The City's use of chlorides on streets to treat ice and whether salt usage on roadways can be reduced and education is crucial.	The City has already taken tremendous steps to lower salt usage. On the other hand, private businesses often use massive amounts of salt. Since there is a lot less room for improvement within the city government, the plan should incorporate a way to work alongside businesses to reduce salt runoff.
Resident programs for water conservation would be a big help - how can we incent property owners to take action? Need more details on how.	Water conservation and resident education are highlighted as key goals in the plan. Implementation actions around tiered water pricing and education on sprinkling were added.
Can we get behind a movement that gets "flushable" off of wipe packaging? Would other cities be interested?	This would be very helpful to the sanitary sewer system. It was not added to the Comp Plan, but staff will follow up.
Clarify whether there is enough staff or not - it says both in the section about maintenance of the sanitary sewer	Language was clarified in the plan. Current staffing levels are appropriate but the need is likely to increase.
FOG - tighter regulation and enforcement - how much progress has been made? Should catch and recycle	Statistics were not available at the time this plan was developed, but they can be collected in preparation for the next Comp Plan or another report.
Should the goal about reducing I/I have a numeric goal?	Numeric goals are very difficult to determine since accurate data collection on I/I is challenging. The goal is to work to eliminate it as much as possible.

Clarify what an “adaptive management approach” is or reword the sentence	Done.
Using the language “where feasible” leaves holes	Staff discussed whether this language is necessary and determined that it’s important to set the expectation that in reality, feasibility is extremely important when it comes time to implement goals.
Lower salt usage on roads - City has done well, but businesses still using too much - we should educate and encourage or even regulate this	This is part of the education component of the policy and implementation plans. Additional discussions will need to occur around regulation.
More text on the transition from PMP to IRP	More language was added, but there are still many details to work out in the years following the adoption of this plan.
IRP should be in the appendix with budget and timetables	The Infrastructure Renewal Program is still under development and details are not yet ready to be published in the Comprehensive Plan. Details will be shared with the public when the plan is developed.
Get residents to minimize water usage by keeping water-using equipment up to current standards or something like a 5 year limit	An objective was added about maintaining an active water conservation public education program
Add language regarding limiting invasive species under goal about protecting aquatic resources	This was discussed and it was decided that invasives would be covered under the goal about the Natural Resource Management Plan, which includes actions about invasives
A large portion of the text in this draft is hard to understand.	The draft plan was largely reworked in order to reduce jargon, use more plain language, and leave a majority of technical information for the appendix.
The surface water management plan should be attached to this chapter so readers can see the priorities.	Done.
Add education/programs for alternatives to chemical fertilizers	This was added to the Implementation Plan.
Infrastructure should move higher on the list of goals in the policy plan due to its importance and high cost.	Done.
Add a section at the beginning with key themes to help the readers since this is so technical.	Done.



2040 COMPREHENSIVE PLAN

Parks and Natural Resources

Chapter Draft released November 27, 2017 - Comments from Council Members and Commissioners

Comment	Response
Update language throughout (descriptive words seem outdated)	Done throughout document
Background: Environmental Context - Watershed: mention how we work with Bassett Creek Watershed?	Covered in the Water Resources Plan
Table 6.2 difficult to read	Fixed in final layout
Implementation Plan description: add Environmental and Human Rights Commissions to the list of those providing input	Added Environmental Commission to list
Emphasis on smaller natural areas and ponds should be increased throughout the document as they contribute significantly to the natural resource base	Called out in Figure 6.1; additional emphasis added with the inclusion of the Natural Resource Management Plan and associated goals and objectives
Goal 1: add Objective about improved signage	Added as an Implementation item
Goal 2: need to specifically include passive recreation as a priority for the City	Stronger language added in multiple places throughout document
Goal 3, Obj. 2: include language around “adaptive management”	Done
Goal 3, Obj. 3: add new objective that protects passive recreation	Done
Revise Goal 4 to better distinguish golf activities from other activities at Brookview	Done
Goal 1, “Maintain the current ratio of 22.5 acres/1,000 residents”: does this take into account the new apartments? Is it realistic?	Objective removed
Table 6.3: why include “institute indoor community theatre” and “build archery range”?	Table outdated and was removed; key items relocated to Implementation Plan
Existing Conditions, Other Parks, etc.: Include Hopkins School District as partner	Done
Will there be specific park plans?	Included in Appendix
Introduction: modify language “keep property values high” to de-emphasize high values	Reworded

Existing Conditions, Current Park and Open Space Systems: do these numbers add up?	Numbers reviewed and adjusted with Parks Director Rick Birno
Goal 1, Obj. 2.3 and Obj. 4.3: reference Transportation Plan	Discussion of trails and sidewalks and inclusion in Transportation Plan highlighted earlier in the document
Goal 1, Obj. 3.3: remove “within financial limits” to avoid stifling creativity	Changed language to “seek all reasonable opportunities” to acknowledge some things may be out of reach financially
Goal 1, Obj 5: baseline of 480 acres - why lower than total of 637 acres?	We remove areas not owned or operated by the City as we do not have control of them; once this is done the baseline becomes 480 acres
Goal 2, Obj. 4: why specify public art? to distinguish from private art?	Public art is a commonly used term to describe installations in public spaces
Goal 3, Obj 1.2: add “preserve local animal and insect life”	This is not current an objective supported by City ordinance
Goal 3, Obj. 2.1: include renters	Done
Goal 3, Obj. 2.2: pull “enforce current tree preservation ordinance” out as a separate objective	Modified language; this objective is about education not enforcement
Implementation Plan: “evaluate existing recreation and education programs ... to ensure ... access for all” - everyone? Is this realistic?	Language is meant to be aspirational, not literal



2040 COMPREHENSIVE PLAN

Resilience and Sustainability

Chapter Draft released November 27, 2017 - Comments from Council Members and Commissioners

Comment	Response
<p>Inherent conflict between solar and trees; solar installations need clear access to the sky, but more tree cover negates that. Would the need to clarify this or establish standards be a policy? Implementation detail? Do we need an ordinance?</p>	<p>Language was added about balancing this. It will be addressed through the Environmental Commission work plan.</p>
<p>Emerging issues with EV infrastructure; no guidance yet at state or federal levels, but e-vehicles need to be plugged in "somewhere" (for now; wireless charging seems to be the next idea currently in R&D). How do we establish policies for this? What other issues will arise that will need to be addressed? (building codes, fire response, city fleet, etc.)</p>	<p>This will be addressed through implementation of the plan, but high-level goals for EV are included in the Plan.</p>
<p>Parking lot mitigation potential; rather than assume that developers and property owners plant trees, assume the construction of shade structures to keep the parking lot cooler, and put solar panels on top of the structures (used in Vegas, for example). Again, we need to re-think the traditional 'either/or' paradigm and develop policies that can address both considerations at once.</p>	<p>This idea could be researched further, but it was not added to the Comprehensive Plan at this time since more research is necessary.</p>
<p>Introduction focuses on climate change, but as indicated elsewhere in the chapter, resilience and sustainability should address other emerging threats and changing conditions, including human population growth, human diseases, invasive species and non-native plant and animal diseases, etc. (These are examples, but there are others...) The introduction should be written more broadly to encompass these sorts of threats.</p>	<p>Done</p>
<p>In Background, first reference of GreenStep Cities Program should include a reference or URL and at least a brief explanation.</p>	<p>A link was added.</p>

<p>The Existing Conditions section is disappointing, and does not tie at all well into the Policy Plan or Implementation Plan sections of this chapter. It should present an overview of the existing conditions of the full range of topics that are addressed in the PP and IP, and should do so in the same order as those topics are organized in the PP and IP. For example, there is no mention of the topic of PP Goal 3, waste, in the Existing Conditions section.</p>	<p>Staff acknowledges that this section could be much more robust with data, but the City currently lacks local data on several topics such as waste and renewable energy. The Natural Resource Management Plan and the Surface Water Management Plan address many topics and staff tried not to duplicate a lot of information. This comment will be kept in mind for the next update to the Comprehensive Plan. Ideally, there will be more local data by then too.</p>
<p>Need to explain “10-20-30 rule” more clearly when it is first introduced</p>	<p>Done</p>
<p>A table should present the full species diversity of the urban forest, not just the percent that is green ash. What is the composition of the current urban forest in Golden Valley?</p>	<p>This specific information is in the public tree inventory. It is too much information for this high-level policy document.</p>
<p>A table presenting an overview of the status of the full range of invasive species in the City, not just buckthorn, should be included.</p>	<p>This was considered but ultimately not included in the final Plan.</p>
<p>Present data on water storage capacity</p>	<p>This is found in the Water Resources Chapter.</p>
<p>Built Infrastructure section would benefit from a map of the City that shows the location of all vulnerable infrastructures</p>	<p>A map with this detail would take too much time to develop for the preparation of this plan and there are concerns about exact accuracy of the data. However, this will be considered for future planning because it would be a very helpful map.</p>
<p>The headings and the order of the content should be evaluated to ensure that it makes as much sense as possible. They should coincide with the Policy and Implementation Plan.</p>	<p>The headings and the sections of text were changed to make it more readable and logical.</p>
<p>The “urban heat island effect” is introduced at the bottom, but without any explanation of what it is. It needs to be explained, and should be preceded by “the” whenever mentioned.</p>	<p>This document is meant to focus on policy rather than on educating the reader. Other publications by the City will focus on educating residents about various components of this plan. This helps reduce the size of the Comp Plan and helps staff, Council, and Commission focus on the Policy and Implementation Plans.</p>
<p>P. 8: The problem with the Policy Plan is that it hardly mentions resilience and sustainability! The first use of “resilience” that I could find came in Goal 4, objective 2.2. If this is a PP for the R&S chapter, it should reflect that!</p>	<p>This is a good point and staff found it difficult to keep goals and objectives concise while still incorporating these important words in the Plan.</p>
<p>P. 9: Goal 1, obj. 2.4 should include projects that require special approval from the city (e.g., CUPs, PUDs).</p>	<p>The legality of this will need to be researched, so in the meantime, the goal is focused on projects that receive City financial support.</p>

Goal 4, obj. 4 should include something like “Move the urban forest toward the 10-20-30 rule”	This objective was updated.
Goal 4, obj. 6.1 should read “Require...” instead of “Encourage...”	Further discussion is necessary in order to commit to making additional regulations in this area.
The nearly exclusive organization of the Implementation Plan around the GreenStep Cities Best Practices leaves me nervous and skeptical. As good as the GSC program may be, are there no sustainability and resiliency objectives beyond what the GSC program identifies???. I’ll bet there are complementary objectives out there...	GSC provides an excellent framework for implementation. It is a very comprehensive program. If there are any issues not addressed through GSC, the Environmental Commission can work with staff on how to best address them.
The strategy “Create a green building guide” should go beyond “encourage” to “incent”	Incentives have cost or policy implications that need to be studied further before the City is willing to commit to that goal.
Under “Protect and Enhance the Natural Environment,” add a strategy about moving toward the 10-20-30 rule.	A complete inventory is the first step in this process, which is listed as an implementation action.
The “Summary of Implementation Strategies” table is useful. It would be more useful if there was an explanation as to how it was prioritized. Please explain in some detail.	The summary is included at the beginning of the Implementation Plan.
The “Summary of Implementation Strategies” table should consider including a few other metrics beyond cost, timeframe, and ongoing. How about “likely controversy” or “uncertainty of success”?	This would be difficult to quantify, but it could be considered on more detailed annual work plans by the Environmental Commission.
I found the tone of the Resilience and Sustainability Chapter to be overstated. I entirely support the concepts of Resilience and Sustainability. They are key to our survival. But I would not endorse the chapter. I’m generally in agreement with the goals, but not with some of the specific objectives. They are often overreaching and I’m not convinced the conventional wisdom on some of these issues is always correct. We need to be moderate and open minded in how we pursue these goals. Accordingly, I think the chapter should convey a more moderate, open minded approach to these issues.	This feedback is appreciated and it must be balanced with the majority of feedback that called for a plan with stronger, more strict language, regulations, and enforcement by the City. The City strives to strike a balance between these viewpoints.
The Resilience and Sustainability Chapter ties into a lot of other chapters. Specifically Goal 4 (Protect and Enhance the Natural Environment) and Goal 5 (Plan for Resilient and Sustainable Infrastructure) both seems to have large chunks of text that fit into other chapters. These sections should either be moved or in some way connected to the	The first chapter of the plan includes language about how all of the chapters tie together. The Plan also compiles all of the Implementation Plans in to one table so that Council and staff can use it for decision-making processes.

information that is more deeply covered in their respective chapters.	
Under estimated cost, \$, \$\$, and \$\$\$ are used. Approximately how much would a project under those designations cost? Nothing super specific is necessary but a broad range would be useful.	The dollar amount differs by Chapter and it will differ over time. It is meant to be general guidance. Annual work plans and annual budgeting will help bring further clarify to these estimated costs.
When we state the cost of a study (such as the community-wide zero-waste study), are we effectively budgeting money for those studies? It seems like a city document stating that we intent to spend x dollars on a study is practically pre-funding that study.	Nothing in this Plan is automatically put in to the City budget. Council makes that decision each year during the budgeting process. This document will help guide Council in their decision-making, but does not act as any kind of pre-approval or pre-funding.
The Comprehensive Plan is about long-term objectives. If the timeframe of an implementation strategy is under five years, is there a better location to place the strategy- either inside or outside the Comp Plan?	Staff will analyze progress of this Plan in 5 years and it will be updated again in 10 years.
There was a lot of debate about putting in concrete goals. In engineering, projects are usually assigned Minimally Viable Product (MVP) goals. These goals demonstrate the minimum amount that needs to be accomplished for the plan to have "worked". In the Comp Plan, these could be incorporated as "at least/minimum" statements. That way the city can set a minimum bar but not unnecessarily confine itself. Just thought it was a unique approach to setting strong goals.	This could be difficult for high-level policy plans because the considerations made at this level may not be detailed enough to inform a decision about specific metrics. It is an interesting way to do the Comp Plan and it will continue to be considered going forward.
Most of the plans listed, such as the Hennepin County Solid Waste Management Master Plan, Natural Resource Management Plan, and Water Resource Plan, will have never been heard of by most citizens. The Comp Plan should either state the objectives of those plans directly or provide additional information on those plans.	This could be achieved on the City website.
Need more pollinator plants through city.	This is incorporated throughout the Plan.
Work with businesses/residents to reduce road salt use through education and penalties.	This is included in the plan.
"Motivate" and "encourage" isn't good enough. We need to be more aggressive and "mandate" and "incentive" in several goals.	This was taken into consideration, but adding regulations will need to be heavily considered before the City will commit to that in the Plan.
Climate trend statement in introduction should either be stronger language or reference quantifiable data.	In order to keep the document concise, staff decided not to provide a lot of background information on the scientific arguments and data that informed the decision to move in this direction with local policy.

Weather and climate-related events stated in the introduction should be terms that are defined.	The challenge with this document is to keep it concise and focused on policy direction. In order to do that, it is difficult to provide education on every topic.
In the introduction, suggest a statement about balance. For example, commercial spaces have less tree cover but are essential to fiscal disparity. Both need to exist.	Done
The health of surface water such as Bassett Creek is stated as a primary concern in the water quality section, but this concern isn't listed in the Goals or Implementation sections - since it is a primary concern it should be.	It is included in the Water Resources Plan as well.
Implementation strategies for promoting and developing clean, renewable energy, the bullet on Green Step Cities should have a deadline identified for getting to Step 5 or the highest level in the program.	Done
The introduction of each chapter should include an outline or bulleted list of the main points or key takeaways from the chapter. The list could potentially include what is new, different, or actionable since the last Comp Plan update.	Done
Hope there were ways to achieve the goals and objectives without having to resort to trade-offs, such as accommodating both solar energy and enhanced vegetation by placing solar panels on commercial-industrial properties and trees in residential neighborhoods, for example.	Noted
Goal 4 (Protect and Enhance the Natural Environment) should be moved to be Goal 1 since I feel this is the top priority of those who responded to the Community Survey and who attended the Comp Plan open houses.	The Environmental Commission and staff decided that since Goal 1 was the most important to them, had the most room for improvement, and will likely be the most challenging, it was best left as the first goal in the Policy Plan.
Interested in tying more financial incentives to the Goals of the Plan, including fining property owners who do not remove invasive species from their yards. Worried that showing the City's tree canopy coverage at 40% while indicating that the healthy level is only 30% might provide future justification for an increase in tree removals.	Tree coverage information was updated. Financial incentives will be considered as well as enforcement mechanisms such as fines. More consideration is necessary on these actions.
Should be additional mention of homes and buildings as infrastructure in the Built Environment section of the Existing Conditions?	Done



2040 COMPREHENSIVE PLAN

Economic Competitiveness

Chapter Draft released February 18, 2018 - Comments from Council Members and Commissioners

Comment	Response
Highlight the recent integration of the Physical Development Department (one-stop shop)	Done
Raise need for discussion of Fiscal Disparities and the potential impact on ability to pay for infrastructure	Discuss ability to pay for infrastructure in Implementation chapter
Discuss concept of GV transportation system linking key business nodes and neighborhoods to LRT, bus rapid transit, and other bus routes	Added as Goal 5, Objective 2 and included in the Implementation Plan
Capture education level of workers in Golden Valley, not just residents of Golden Valley?	Done
Discuss impacts of new developments on tax base	Done